Excellence through Collaborative Leadership and Management

Centre for School Leadership



Minister Bruton's Announcement 7th Oct.

- Key objective of the Action Plan 2018-to build leadership practice in school
- Develop initiatives to promote innovation and excellence in leadership
- Circulars 63/17 and 03/18 and LAOS provide a structure and impetus for schools to respond to their individual needs creatively and strategically

School Leadership

The Aims of this Scheme

- Improve learning experiences and student outcomes
- Strengthen school planning
- Strengthen the impact of effective leadership on teaching, learning and assessment practices
- Build the leadership capacity of teams
- Enable schools to engage with the community and foster external partnerships

 Lárionad Ceannaireachta Scoile

School Leadership

Intended Outcomes

Innovative approaches in schools and between schools to:

- Enhance distributed leadership
- Examine the effect of good leadership practices on teaching, learning and assessment
- Identify next practice



Intended Outcomes

Innovative approaches in schools and between schools to:

- Provide opportunities for learners to change and enhance their learning experiences
- Develop real collaboration within and between schools
- Disseminate the learning to the wider system



The Nature of Innovation

- Break New Ground
- A Culture of Risk Taking
- Collaboration and Sharing
- Dealing with Ambiguity and Uncertainty
- Agreed Goals, Roles and Responsibilities





Innovative Clusters with a Shared Vision for Improvement

- 2 clusters in each Education Centre
- Between 3 and 6 schools in each cluster
- Information sessions Nov. 12th-Nov. 21st in all Ed. Centres
- Clusters can be:
 - Already existing clusters
 - > Primary only, Post-Primary only
 - ➤ A combination of both P and PP
- Priority will be given to clusters including at least one DEIS

Ceannaireachta Scoile

School Leadership

School

What does a Cluster do?

- Schools in the cluster collaborate on **design**, implementation and dissemination of an innovative project
- Access support from their local Education Centre
- Access support from DES support services
- Access further support from a third level institution and/or business/industry through their Education Centre



Questions/Comments





Organising your Cluster

Identify possible partner schools

Identify needs

STEP 5

Agree project focus

Sketch a project idea

Agree Roles and Responsibilities of:

- Participant Schools
- The Cluster Coordinator



Organising your Cluster

Liaise with your Education Centre

Identify possible Third Level, Business/Industry collaboration

Complete an application collaboratively



The Application Process

Schools should:

- Work collaboratively
- Consult LAOS 2016 and Circulars 63/2017 (P) and 03/2018 (PP)
- Pay cognisance to their SSE Plans and Processes
- Identify the lead school



The Application Process

Schools should:

- Nominate roles and responsibilities of the participating schools
- Choose a cluster co-ordinator
- Identify participating members from each school
- Complete a single Application Form for the cluster



What's in the Application?

- A short summary of the project
- The reasons for undertaking the project
- The impact of the project on teaching, learning and assessment
 - The project methodology
 - A proposed project schedule



What's in the Application?

- Project communications plan
- Roles and responsibilities of each member school
- Outcomes and application to the wider system
- Proposed evaluation and assessment of the project
- Information re third level and industry links if applicable



Questions/Comments





How the Projects will be selected

- □ Fully completed application received on/before 19th Dec 18
- ☐ Applications signed by Principal of co-ordinating school
- ☐ Cluster minimum of 3 maximum of 6 schools
- ☐ Selection panel(Third Level, DES, CSL, ATECI, Business/Industry)
- ☐ Two projects from each Education Centre selected



Selection Criteria

- ☐ How the project demonstrates:
 - > Collaboration within and between schools focused on enhancing distributed leadership
 - ➤ Impact of effective leadership on teaching, learning and assessment
 - > Involvement of learners in participating schools
 - > Defined outcomes
 - ➤ How outcomes apply to the wider system



Supports for the Clusters

- Opening Seminar on project management and facilitated collaborative learning
- Access to a CSL facilitator
- Access to DES Support Services
- Access to expertise from Third Level/Business
- Support from Education Centres



The Role of the Cluster Facilitator

- Liaise with the Cluster Co-ordinator
 - Cluster Meetings
 - Training Requirements
 - Dissemination

Act as a mentor



Time Allocation

- PP Cluster co-ordinators -one hour per week; up to 10 days/60 hours over the project duration
- Primary Cluster co-ordinators; one substituted day per month (up to 10 days) over the duration of the project
- Meetings take place outside of school hours
- Opening Seminar in February 2019



Schedule

- Information Sessions Nov. 12th -21st 2018
- Closing Date for Applications-December 19th 2018
- Selection of Clusters-December 2018
- Announcement of Participating Clusters- January 2019
- Opening Event-February 2019
- Project Planning and Implementation- Feb. 2019-June 2020
- External Evaluation Feb. 2019-June 2020
- Regional Showcase Events- April/May 2020



Questions and Networking





